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MEMORANDUM FOR: Deputy Director (Support)

SUBJECT: Report of Conference with Department of Defense  
Officials Regarding Agency Mobilization Requirements

1. On 12 January 1956, the Agency's mobilization requirements for military personnel were discussed at a conference with General Erskine, Director of Special Operations, General Maddux, Director of Manpower Requirements, and subordinates from the Office of the Secretary of Defense. The meeting consisted of a briefing of the Defense group by [REDACTED] on the functions and organization of the Agency, and a general discussion of the requirements filed by the Agency on 3 December 1955. [REDACTED] of the Office of Personnel accompanied [REDACTED]

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2. The most notable outcome of the meeting is to make it apparent that the Department of Defense representatives desire that the Agency go somewhat further than originally contemplated in establishing and justifying its need for military manpower in event of mobilization. Defense manpower authorities would like to know how we arrived at our needs, particularly the distinction made as between civilian and military requirements, criteria used for the latter, percentages of current military to total strength and percentage proposed under mobilization planning, estimate of requirements which CIA could meet from its own manpower sources, such as employee reservists, direct commissioning, and the like.

3. A working group consisting of representatives of the Office of Personnel and the War Plans Division, PPC, DD/P, will conduct further meetings with the Defense group to work out the detailed solutions.

Harrison G. Reynolds  
Director of Personnel